



# Future Directions in Product Testing

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**Network Appliance**

# Why is this topic of Interest to us?

- **The automobile industry spends \$2 billion to \$3 billion per year fixing software problems**
- **Software bug was a major contributor to the famous 2003 Northeast blackout in US – economic losses estimated at \$6 billion**
- **In March 2002 software bugs in Britain's national tax system resulted in more than 100,000 erroneous tax overcharges**
- **Major European railroad hit by the aftereffects of the Y2K bug – many trains would not run due to inability to recognize the date 31/12/2000**
- **Cost of finding and fixing defects is 25% of overall India's GDP for IT sector**

# Why is this topic of Interest to us?

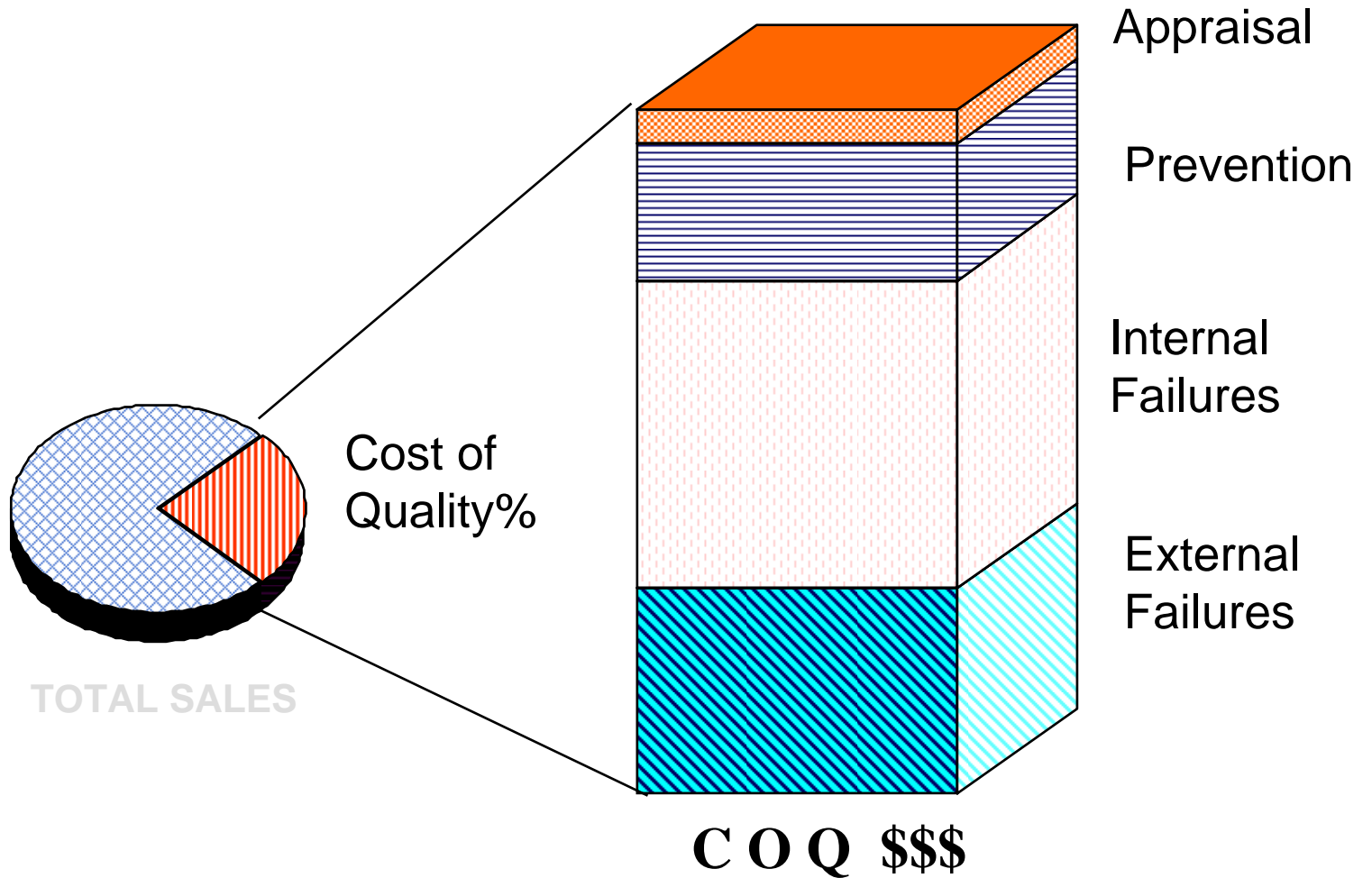
- Data presented represents only the tip of the iceberg.... **losses due to poor quality software** runs into tens of billions of dollars every year
- As software becomes more complex, schedules become shorter due to market demands and competitive forces, **poor quality will continue to be a huge challenge** in the years to come
- Poor / inadequate testing **only one of the major reasons for poor quality**....issues with understanding of requirements and lack of early focus on quality equally major issues

**In short, strategic importance of QA and testing does not need to be overstated**

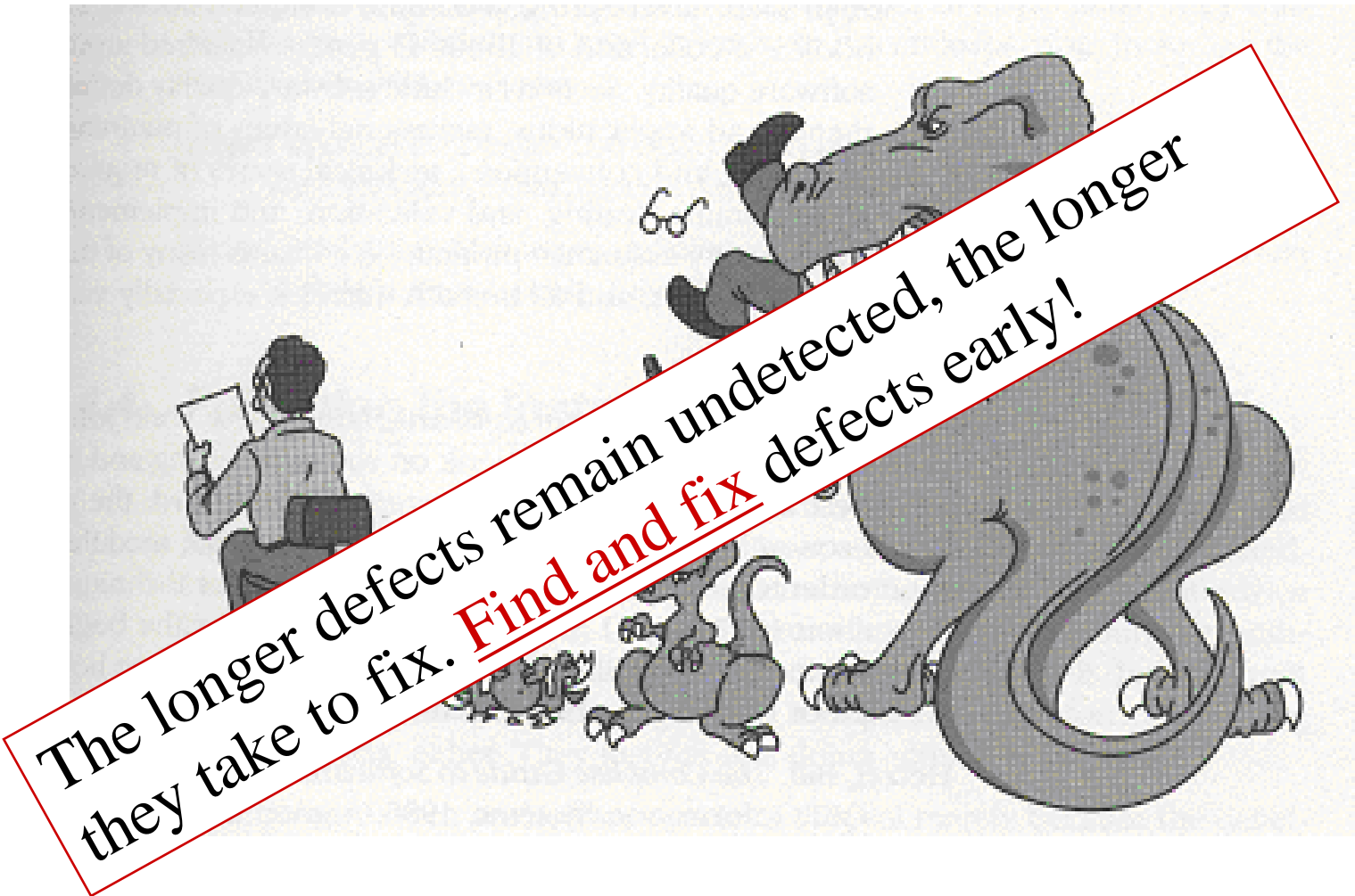
## If 99.9% were Good Enough

- **9,703 checks would be deducted from the wrong bank accounts each hour**
- **27,800 pieces of mail would be lost per hour**
- **3,000,000 incorrect drug prescriptions per year**
- **8,605 commercial aircraft takeoffs would annually result in crashes**

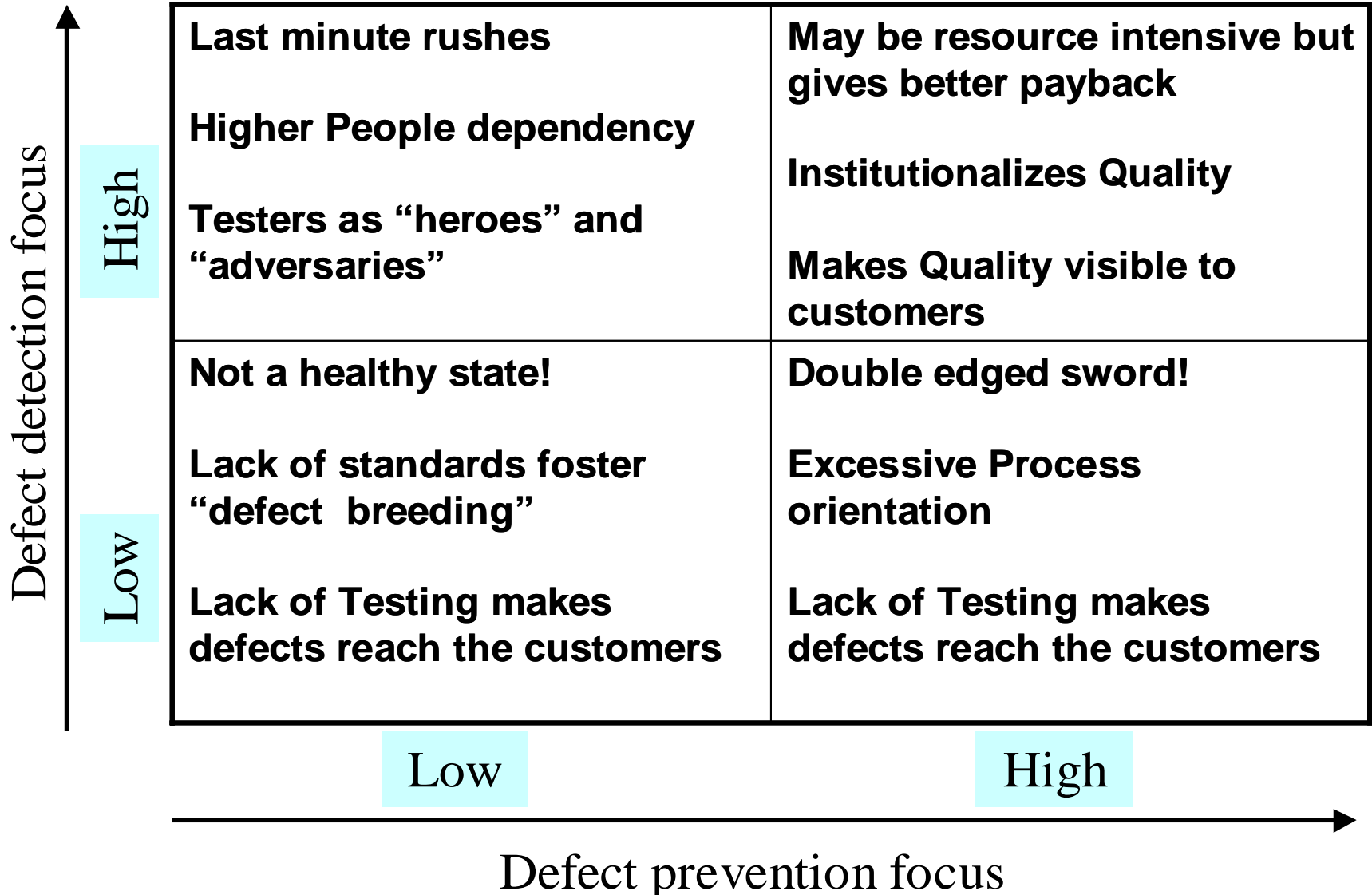
# Cost of Quality



# Fix defects before they become monsters !

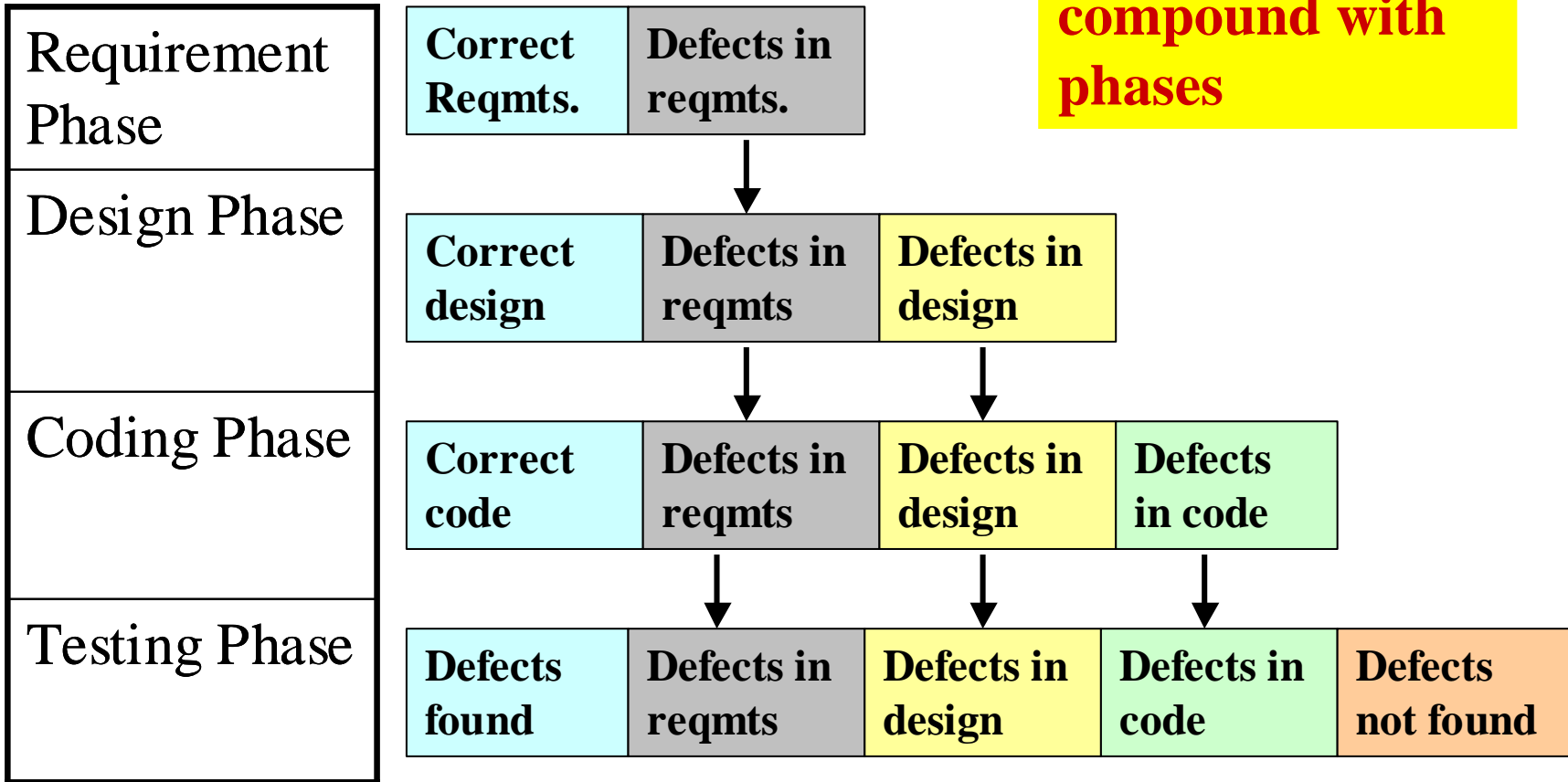


# Defect Prevention and Detection

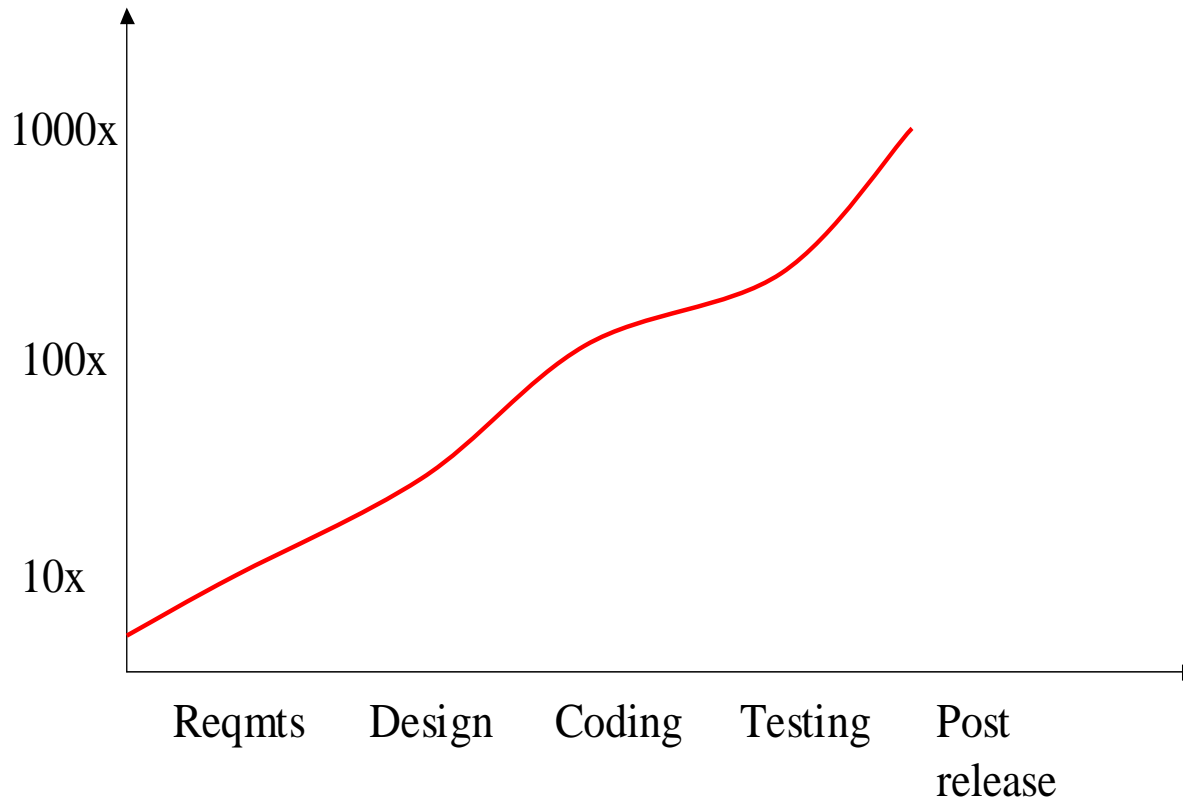


# Compounding Effect

**Defects compound with phases**



# Compounding Cost of fixing defects



*Defects should be detected and corrected at the earliest –  
Postponing detection of defects compounds cost!*

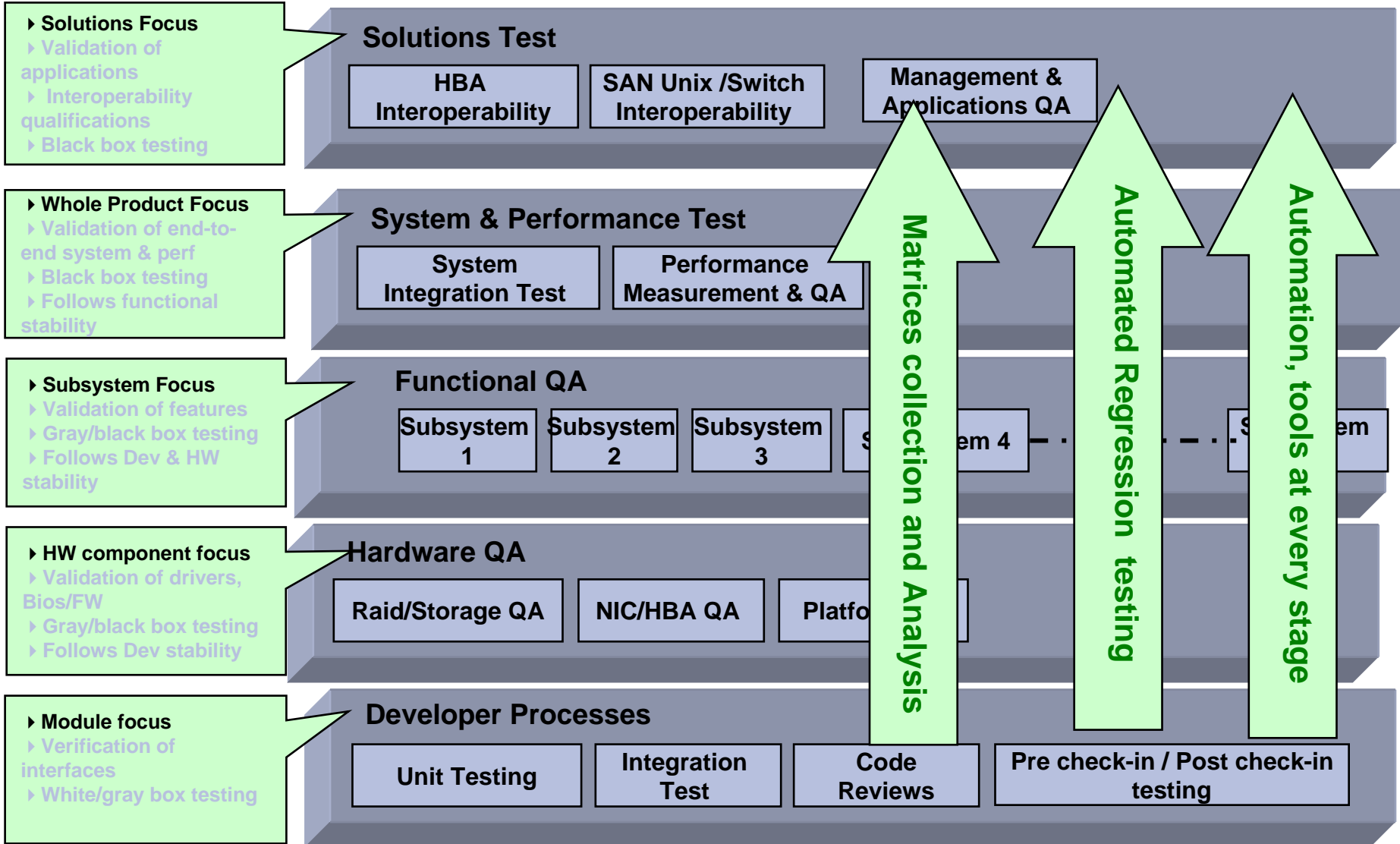
# Experience Sharing—NetApp Way

1996	2007
<p><b>Engineers:</b> &lt;100</p> <p><b>Customers:</b> Yahoo, Tandem, Synopsys...  <i>“Early adopters, conservative”</i></p>	<p><b>Engineers:</b> &gt;1500</p> <p><b>Customers:</b> Airbus, Edward Jones, Charles Schwab,  <i>“Enterprise”</i></p>
<p><b>Customers’ priorities:</b></p> <ul style="list-style-type: none"> <li>- High performance</li> <li>- Latest technology</li> <li>- Advanced features</li> <li>- Responsive vendor</li> </ul>	<p><b>Customers’ priorities:</b></p> <ul style="list-style-type: none"> <li>- Stability</li> <li>- Excellent reliability</li> <li>- High performance</li> <li>- Proactive vendor</li> </ul>
<p><b>Engineering priorities:</b></p> <ul style="list-style-type: none"> <li>- Fast</li> <li>- Simple</li> <li>- Reliable</li> </ul>	<p><b>Engineering priorities:</b></p> <ul style="list-style-type: none"> <li>- Reliable</li> <li>- Fast</li> <li>- Simple</li> </ul>

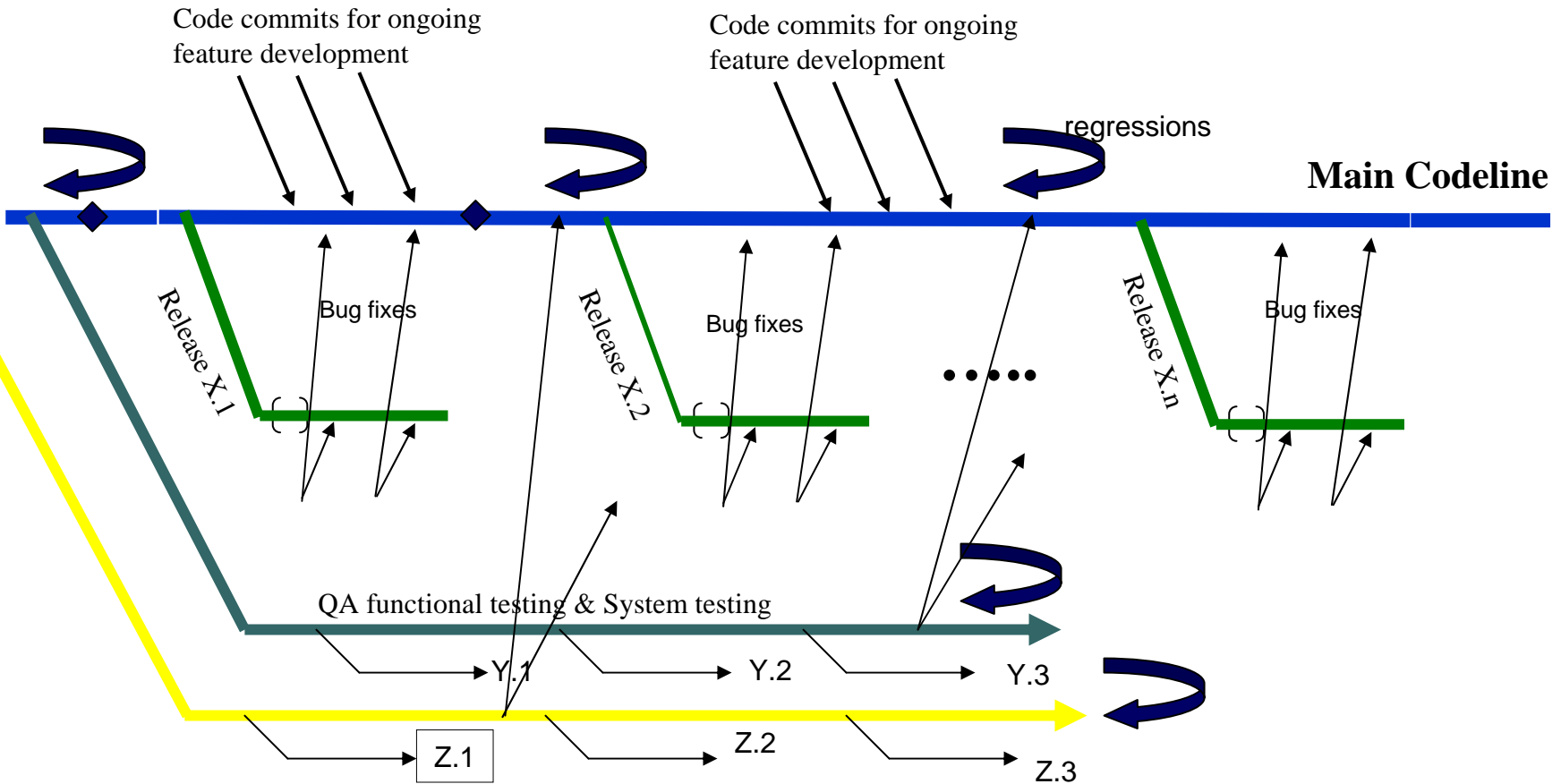
1996	2007
<p><b>Keys to success:</b></p> <ul style="list-style-type: none"> <li>- Bright &amp; dedicated people</li> <li>- Small teams</li> <li>- Rapid prototyping</li> </ul>	<p><b>Keys to success:</b></p> <ul style="list-style-type: none"> <li>- Bright &amp; dedicated people</li> <li>- Development life cycle with well-defined processes</li> <li>- Extensive metrics</li> </ul>
<p><b>Quality assurance model:</b></p> <ul style="list-style-type: none"> <li>- Back-end testing</li> </ul>	<p><b>Quality assurance model:</b></p> <ul style="list-style-type: none"> <li>- Planning &amp; Design</li> <li>- Inspection</li> <li>- Functional Testing</li> <li>- Regression Testing</li> <li>- Performance Testing</li> <li>- Usability Testing</li> <li>- Security Testing</li> <li>- Compliance Testing</li> <li>- Process Improvement</li> </ul>

**Software Processes are evolving .....**

# QA Coverage---Layered Approach



# Product Testing Challenge---Multiple releases

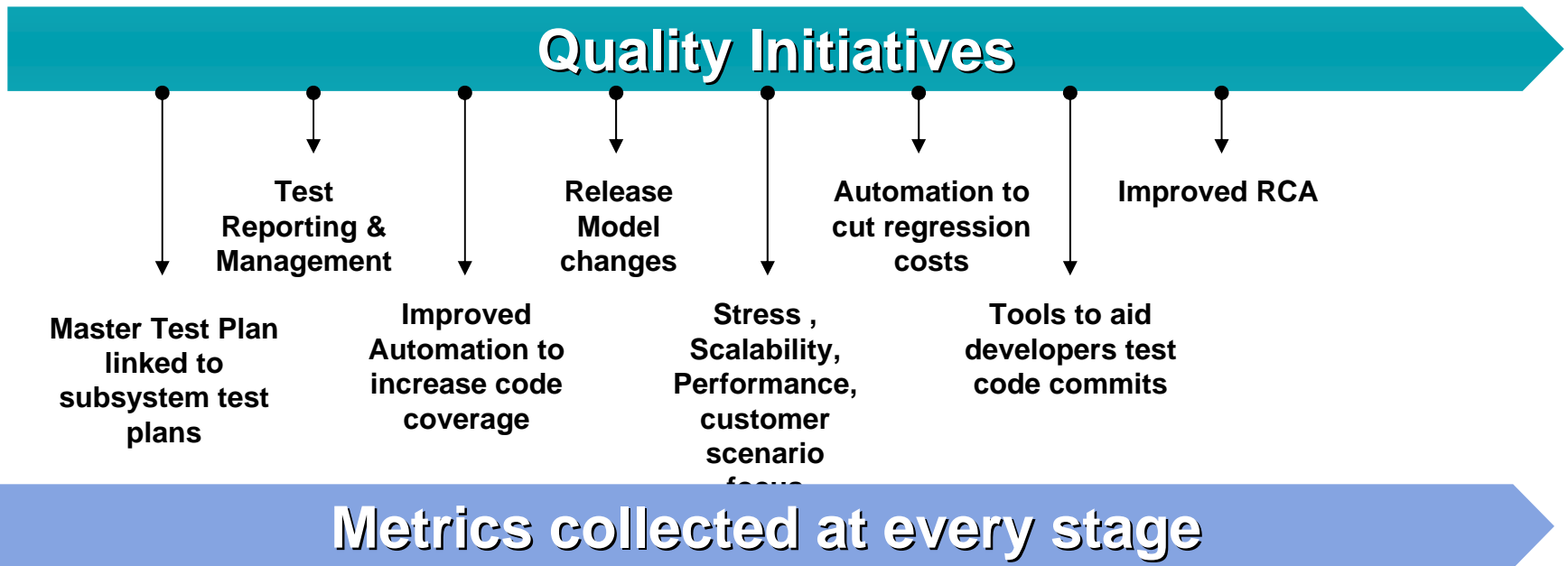


- Commits to Main codeline for new feature development occurs on continuous basis
- Ongoing system test and Regression occurs on Main codeline to keep sanity on Main
- Functional, system test and Regression happens on each release branch on an ongoing basis
- Testing on sustaining releases is additional effort

### **COQ = Cost of Prevention+ Cost of Detection + Cost of Correction**

- Product Organizations MUST cut down on **regression costs** – this is a recurring Cost. (varies with release models and can be a trap if not addressed)
- Focus on **Test Infrastructure** to enable robust **test automation** and execution.
- Focus on **Code Coverage** through automated tests to increase product stability and reduce regressions.
- Focus on shared **Test hardware** and **Test environment**.
- Focus on Tools to increase **developer and test productivity** and leverage common set of tools.

# Quality Improvement Initiatives in a Product organization



Objective	Future Directions
<p><b>Cut down on Cost of Quality, Regression costs</b></p>	<ul style="list-style-type: none"> <li>▶ <u>Test driven development</u></li> <li>▶ Improve automation coverage to close to 100%</li> <li>▶ Prevent more defects and detect less defects by learning from other industries (eg. Automobile industry)</li> </ul>
<p><b>Reduce external failures, Improve reliability &amp; performance from customer point of view</b></p>	<ul style="list-style-type: none"> <li>▶ Follow <u>Agile methodologies, extreme programming, SCRUM</u></li> <li>▶ Increase QA coverage by involving multiple parties (Buddy testing, customer summits, Beta ...etc). “Testing isn’t for test teams alone anymore”</li> <li>▶ Collaborative computing: Prevent defects by involving test engineers at coding, Design “Development isn’t for developers alone anymore”</li> <li>▶ Periodic reviews with customers and customer visits by testing team</li> </ul>
<p><b>Reduce release cycle time</b></p>	<ul style="list-style-type: none"> <li>▶ Parallel releases</li> <li>▶ Effective regression testing</li> <li>▶ Eliminate wastage (muda) through <u>better processes</u>, communication</li> <li>▶ Have people who can cross boundaries with different roles such as Developer &amp; tester (All-rounders)</li> </ul>
<p><b>Improve return on investment from testing activities</b></p>	<ul style="list-style-type: none"> <li>▶ “More with Less” by improving automation &amp; manual testing productivity</li> <li>▶ Effective metrics that relates test productivity and company costs</li> </ul>

**Thank You**  
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